

ANZ Royal Speech

2007 Cambodia Outlook Conference 22-23 February 2007

Expression of appreciation to the Prime Minister by Dean Cleland, Chief Executive Officer

Samdech Hun Sen, Prime Minister of the Royal Government of Cambodia, His Excellency Chea Chanto, Governor of the National Bank of Cambodia and Honorary Chairman of the Board of Directors of CDRI, His Excellency Dr Hang Chuon Naron, Secretary General of the Ministry of Economy and Finance, Secretary General of the Supreme National Economic Council and Chairman of the Board of Directors of CDRI, Mr Larry Strange Executive Director CDRI, Neak Oknha Kith Meng, Chairman of ANZ Royal, , Excellencies, Distinguished Guests, Colleagues on behalf of ANZ Royal and CDRI I would like to express our sincere thanks to Prime Minister Samdech HUN SEN for sharing with us his personal insights and views on Cambodia's future.

For a large number of us here today it is not often that we have the privilege to listen and understand the views of an individual who has been instrumental in defining and leading Cambodia over the last three decades. There is no doubt that many of the successes that Cambodia has achieved, the rapid progress that is being made and the extraordinary GDP growth that we are now experiencing can be directly attributed to Prime Minister Samdech HUN SEN and his leadership.

As a relatively new comer to the Cambodian market ANZ Royal has experienced an open market, one that welcomes foreign investment, one that has delivered on its promises of potential and one where stakeholder feedback is not only valued but actively sought through various stakeholder forums. These aspects are true indicators that at every level within the Cambodian community there is the opportunity to make a difference. There is the ability to work collectively closer together and influence the future for the betterment of all

stakeholders. It is from this basis and with this goal in mind that we had no hesitation in agreeing to co-host this Outlook Conference with CDRI.

I believe that Prime Minister Samdech HUN SEN in sharing his vision with us now has established a cornerstone against which we can all base our collective conversations on over the next two days. The insights he has provided and the thoughts that he has shared are in many ways a strong lense in which we should view the challenge that is laid out to all of us in the title of this conference. The reality is that for each one of us here today the future of Cambodia lies in all our hands.

Prime Minister Samdech Hun Sen our sincerest appreciation to you for attending this morning. Your support in speaking to us today is the most tangible sign of your willingness to see all stakeholders actively engage in defining Cambodia's future. I hope that over the next few days we all can work towards ways to define more Opportunities for Growth, Development and Shared Prosperity.

Thank you.